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LOGISTICS

## GODREJ MATERIAL HANDLING

Anil Lingayat, executive vice president & business head



Six of their facilities have been awarded LEED certifications and they aim to become water and carbon positive within the next 5 years.

This plant manufactures forklifts, which are IC engine powered as well as battery operated. It is a 12,500m<sup>2</sup> facility that is well integrated. Daily toolbox meetings, shop floor rounds and Kaizens deploy and improve safety practices.

"One of the most common issues we have faced for increasing production and productivity is 'material stealing' and this happened mainly because of full visibility of all pending orders. This often led to batching and orders required later were advanced, while the orders required first were delayed," says Lingayat.

To resolve this issue, he and his team limited visibility of pending orders to the shop floor to 15 days, preventing stealing of material from

other orders and batching. The second step was to release an order for production only when all the raw materials and components were available. Adherence to a committed delivery schedule was thus improved to 85%.

Six of their facilities have been awarded LEED certifications and they aim to become water and carbon positive within the next 5 years. They changed to a chilled water air conditioning system, reducing energy consumption by 26%. They have ensured that at least 95% of the fast moving spare parts are available in their supply chain from the central warehouse up to the branch/ dealer located closest to the customer.